



KALAMAZOO



SUSTAINABILITY BENEFITS

Emissions Avoided

RAIL **S** TRUCK

1M+ metric tons of CO₂

This reduction in carbon footprint is equal to:

Trucks removed from the highway per year

INDUSTRIAL DEVELOPMENT

Over the Last 10 Years

5,662 **Jobs Created**

Industry Investment

Total Projects

Growth on Norfolk Southern



Announced in 2019

FORD

Auto Assembly Plant Expansion

> 2,700 New Jobs

\$750M Investment



Announced in 2021

STELLANTIS

Auto Assembly Plant New Location & Expansion

> 3.950 New Jobs

> > \$1.6B Investment



Announced in 2023

HOME DEPOT

Distribution Center

80 **New Jobs**

\$6.1M Investment

Available Industrial Development Sites: 26

489

Miles of Track Operated

in the **STATE**



DETROIT

JACKSON MONROE

EMPLOYEE 608 **Employees**

\$47.6M Wages

414 Retirees

125 New **Employees**

CUSTOMERS SERVED

427 Unique **ANNUAL SPEND**

\$16M (Roadway and Infrastructure Annual Average Improvements)

FAST FACTS GREAT LAKE



NS transported nearly 2

600,000 autos, almost the population of Detroit



NS transported enough steel to make





NS transported enough wheat flour to make every pancake



IHOP serves annually,



Donated over \$618K 2013 to date