



HENRY DARGAN MCMASTER
GOVERNOR

September 9, 2026

The Honorable Patrick J. Fuchs
Chairman
Surface Transportation Board
395 E Street, S.W.
Washington, DC 20423

Dear Chairman Fuchs:

I write in support of the proposed combination of Union Pacific and Norfolk Southern and to share my perspective on what this transaction could mean for the State of South Carolina.

Over the last several decades, South Carolina has become a premier destination for investment in part because of the transportation networks necessary to allow businesses to compete and grow. As our state continues to grow, dependable transportation options are essential to moving raw materials and finished products, reducing congestion, improving safety, and supporting environmental stewardship. Expanding the role of rail can help advance each of these goals.

Additionally, Brosnan Forest, which is owned and managed by Norfolk Southern, represents a remarkable legacy of conservation and responsible land management. For generations, it has served as a place where natural resources are preserved, wildlife habitats are protected, and important relationships have been built. It is a model for others to emulate. I am encouraged by the commitment to continue maintaining and utilizing this unique asset.

While the Surface Transportation Board must carefully evaluate every aspect of this transaction, I believe the proposed combination of Union Pacific and Norfolk Southern presents meaningful opportunities to reinforce South Carolina's position as a national leader in commerce and trade. Thank you for your consideration of my views and for your continued service.

Yours very truly,

A handwritten signature in blue ink, reading "Henry D. McMaster".

Henry Dargan McMaster